

Substance Use & Mental Health Initiative (SUMHI) Action Update

May 1, 2023

We envision a health care system where mental health & substance use disorders are treated with the same urgency, respect and seriousness of purpose as other illnesses and where discrimination does not occur.



Upcoming Events

• Deconstructing Stigma is coming to DH. <u>https://deconstructingstigma.org/</u>





 Surgery and Psychiatry joint Grand Rounds addressing mental health stigma in healthcare on Friday May 5th 7-8 AM









TOGETHER for Mental Health

Mental health is an incredibly important part of our overall health. We're strongest when we join Together for Mental Health to advocate for resources, support and access to quality care.

May is Mental Health Awareness Month Check out the calendar of statewide events from NAMI NH and our partners!

@ fiffill New Hampshire



From left: Family Psychology Associates, COPSOQ-network.org, NAMI NH, Harvard Street Neighborhood Health Centers, Dartmouth Health,



Agenda

Торіс	Time	Lead
Welcome/Introduction	5:00 -5:10p	Sally Kraft Seddon Savage
Presentation: Suicide prevention activities at DHH	5:10-5:30p	Angie Raymond Leduc
Presentation: Integration of clinical and community strategies to address pediatric mental health	5:30- 5:50p	Nikki Crean Kayla Behbahani
Presentation: Overview of evolving DHH initiatives supporting employee mental health & introduction of team	5:50-6:10p	Julie Balaban
Discussion and other Updates	6:10-6:30p	Sally Kraft Seddon Savage



RSS: Substance Use and Mental Health Initiative 2023

Session Date: 5/1/2023 Topic: Spring 2023 SUMHI Action update

Session Speaker: Angie Raymond Leduc, Julie Balaban, Nikki Crean, Kayla Behbahan and Matt Duncan Dartmouth Health is accredited by the Accreditation Council for Continuing Medical Education to provide continuing medical education for physicians.

Dartmouth Health designates this live activity for a maximum of 1.5 AMA PRA Category 1 Credit(s)^m. Physicians should claim only the credit commensurate with the extent of their participation in the activity.

Learning Outcome Statement:

Attendees will be able to identify and effectively address mental health and substance use disorders, including more safely prescribing controlled substance medications when indicated, recognizing and reducing stigma, and engaging with initiatives improving care of patients with behavioral health challenges in our health system.

Disclosure:

The activity director(s), planning committee member(s), speaker(s), author(s) or anyone in a position to control the content for this activity have reported NO financial relationship(s)* with ineligible companies**.

* A "financial relationship" includes employee, researcher (named as the PI), consultant, advisor, speaker, independent contractor (including contracted research), royalties or patent beneficiary, executive role, and/or an ownership interest (not including stocks owned in a managed portfolio).

** An ineligible company is any entity whose primary business is producing, marketing, selling, re-selling, or distributing healthcare products used by or on patients.





Suicide Prevention & Response Committee

May 1, 2023, SUMHI Action Update

ANGIE RAYMOND LEDUC

 Dartmouth Health July 2019 – Dec 2019: Need for a suicide committee is identified are co-leads. Other DH department representatives identified and outreach is conduc for committee recruitment Held 3 meetings forming committee and building awareness of current/pass suicide prevention initiative through inventory Drafted a project charter 	 Several trainings cancelled due to pandemic constrain and training limitation Many committee members transition or were reassigned needing to step aw 	 July 2021 Dec 202 Held Connect 1 Trainer resultin additional DH t Created quarter Training meeting networking, stay date on training practices/inform feedback to/ask Moved DH suic prevention con 	1: Train the ng in 8 trainers. Iy Connect gs for trainer ying up to best best nation provide NAMI NH cide mmittee monthly to b competing	 & Response July 2022 – Decem Collect information organization new specific to suicide prevention within Zero-Suicide Frage Increase DH Con Trainers & trainin offerings through professional developlatforms within Dartmouth Healt Conaty BLP Class begin. 	ber 2022: on about eds le n the amework nnect ng n existing relopment	 July 2023 - Dec 2023 Identify key stakeholders who would plan for and provide postvention response within DHMC and CGP's. Establish a best practice policy protocol for organizational Postvention response. Continue to increase awareness and availability of training and educational opportunities for suicide prevention & postvention, intervention, treatment and recovery across Dartmouth Health. 	
 At SUMHI meeting it is acknowledged that many DH departments are working on suicide prevention and the need for awareness and coordination and collaboration. Develor Suicide Trainer Suicide Planne Trainer 16 train COVID 15 DH provide NH's Concerts 10 to 1	 1 of project ped 2 work groups; Zero e; Education/Training d committee in 3-hour ct Suicide Prevention GK g ewed of 3 healthcare ewed of 3 healthcare ed Connect Training of the for DH employees (to be hears) was cancelled due to 	2021 – June 2021: Are received the approval for NAMI NH to begin roviding Connect ainings virtually. egan recruiting additional committee members.	 Jan 2022 – June 2022: Ongoing Connect Suicide Prevention Trainings Connect Suicide Postvention Train the Trainer Planning strategy and action steps for Zero Suicide Organizational Study and workforce survey implementation. Ongoing recruitment of key stakeholders within system. Review resources for sharing system wide and identify viable platform for sharing. Continue building a culture of readiness to adopt Zero Suicide Framework 		 Provide conversi- resource employ Pivot so readine and wh conversi- the visil Program guidano Shifting an advi Long te Framev 	nuary 2023 – June 2023 Provide opportunities for organizational conversations on suicide to increase awareness of resources and community connection among employees. Pivot scope and focus of work due to organizational readiness to address sudden death of employees, and what was learned from participants of the conversations on suicide. Opportunity to leverage the visibility of the Conaty Leadership Breakthrough Program to gain executive leader champion, guidance and support for implementation. Shifting the purpose of the DH SP Committee to be an advisory committee. Long term goal is still adopting Zero Suicide Framework for Healthcare Systems, just approach has changed.	

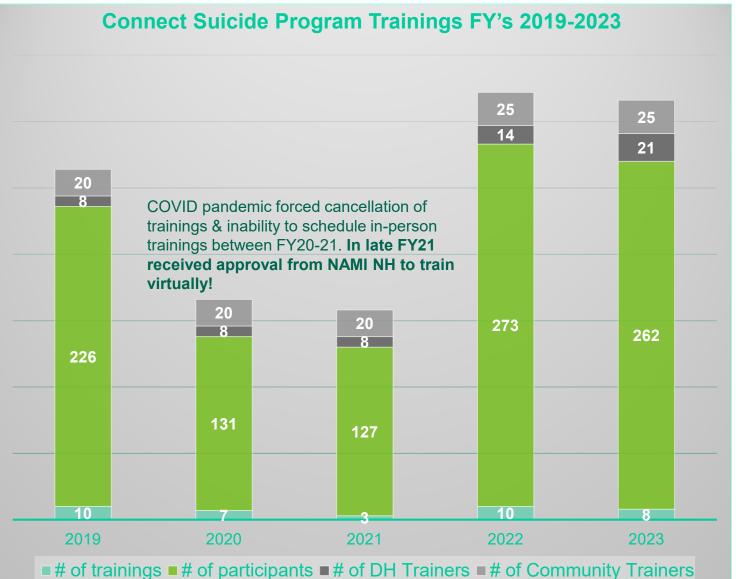


Suicide Prevention & Postvention FY23 Updated Goals

FY23 FY24 Goals	Strategy	Metric (if applicable)	Milestones
Support the development of a sudden death, to include suicide, postvention protocol for DHMC Lebanon and Community Group practices.	 Identify key stakeholders who would plan for and provide postvention response within DHMC and CGP's. Establish a best practice policy protocol for organizational Postvention response. 	 Establish a Postvention Response Work Group. Written policy and protocol. 	 Initial outreach to key stakeholders by June 30, 2023 First meeting of key stakeholders by September 1, 2023
Implement Postvention and Prevention trainings for key stakeholders among DH employees.	Provide Connect suicide prevention and postvention training.	 # of Pre & Postvention trainings # of participants in trainings # of locations/departments included in training % of participants trained that say they "believe they have adequate knowledge about how to appropriately respond to survivors after a suicide". % of participants trained in postvention that say, "the training increased their knowledge about suicide postvention" % of participants trained in postvention that say, "I am now more ready to help with suicide postvention in my community" 	 Identify first round of stakeholders to receive postvention training by September 30, 2023 Connect prevention trainings, ongoing. Purchase at least 100 spots for online self-paced Connect Healthcare training by October 15, 2023
Help reduce stigma of suicide and create connection within DHMC and CGP communities.	Provide opportunities for organizational conversations on suicide to increase awareness of resources and community connection among employees.	# events# individuals participating	 3 conversations held by March 31, 2023



Achievements To Date



- Zero Suicide Framework identified as model for system-wide implementation.
- Since 2016, **1109** members of Dartmouth Health staff and the greater community have been trained in suicide prevention and intervention through **44** Connect Suicide Prevention & Postvention trainings.
- To date **21** current Dartmouth Health Staff are Connect Trainers and able to provide free **in-person** and **virtual** Connect Suicide Prevention & Postvention trainings.
- In early 2023 Held 3 Dartmouth Health/Geisel Community Conversations on Suicide with a total of 179 participants.
- Recruitment for system-wide members and identifying champions is ongoing. Currently 12 DHMC departments and 6 system locations are represented on the committee as is Dartmouth College, NAMI NH, and the NH Suicide Prevention Council.
- We partnered with NAMI NH on a research study for their online, self-paced Connect Suicide Prevention Healthcare training allowing **117 of our staff** to voluntarily participate and receive free suicide prevention training at their own pace.
- Committee meetings have moved to bi-monthly on the third Thursday of the month at 2pm.
- Contact <u>Angie.M.Leduc@hitchcock.org</u> to learn more or if you'd like to attend.



Themed Responses from small group discussions at Community Conversation on Suicide

Ŧ	Mental Health and Suicide Loss at Work	How to talk about MH at work; understanding and navigating privacy and professional consequences, need for further training, encouraging ongoing conversations, how to support a colleague who may need help or is a survivor of suicide loss.
Ŧ	Employee MH Resources & Support	Need to expand awareness of and increase mental health treatment, resources and supports for employees available through DH and beyond.
Ð	Impact of COVID-19 on	Need for training for trauma informed care and psychological safety at work. Collective exhaustion from the pandemic, a lot of loss. Needs to be acknowledged and processed.

Examining the impact of staffing shortages on employee mental health. Understanding how to check-in with our remote employees, as remote work is isolating.

 Expanding All Employee
 Resources to
 All Employees

MH

Existing programs/resources need to reach all populations within organization.



Themed Responses from small group discussions at Community Conversation on Suicide



Concerns about feeling isolated, pressures to produce—how do work pressures contribute to mental health issues? How to create a more supportive and connected community. A desire for an organizational culture that actually supports employee wellness in theory and practice.

Manage patient patients. Resources for patients. Understanding treatment methodology and additional risk factors. Navigating treatment availability and systemic challenges in mental healthcare. Writing in medical records and the impact on patients. Providers need space to process their care for patients.

Gratitude

An appreciation for the opportunity to talk about suicide together; recognizing suicide as a public health issue.

Losing colleagues.

The importance of candor and de-stigmatization in acknowledging recent suicides affecting the DH community; personal impacts of recent physician death and other staff deaths—feeling confused and deeply troubled by these losses; concerns about the impacts of not speaking directly about these deaths as suicides. How to grieve collectively so that we can heal collectively.



Next Steps...

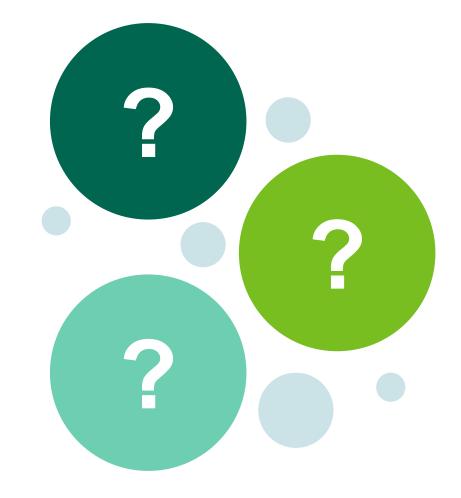


Ongoing – increasing Connect Suicide Prevention Training



Thank you

Questions?



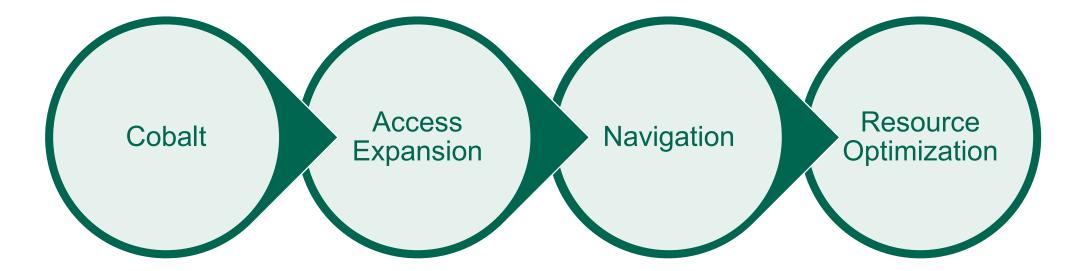


Dartmouth Health Behavioral Health Solution (DHBHS)



Dartmouth Health Behavioral Health Solution (DHBHS)

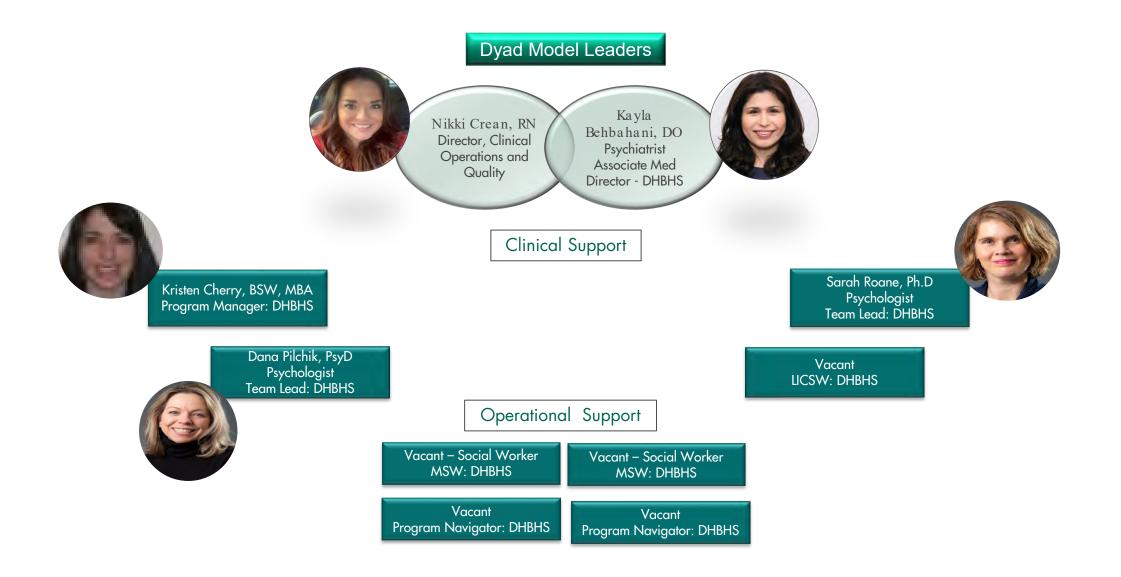
DHBHS is a virtual four domain behavioral health solution designed for employees with a mission to develop and deliver a robust and well coordinated behavioral health solution for Dartmouth Health employees to improve overall health, employee engagement and retention



***Phase 1 population: Employees at APD, NLH, Cheshire/Keene, Lebanon and the CGPs



DHBHS Team





What is Cobalt?

A digital front door to behavioral health supports designed for health care workers and their families on and behind the front lines. This platform includes:

- Personalized content, live groups and individual supports
- Assessments to connect people to the right level of care
- Ability to monitor utilization and expand programs based on patient need
- Flexibility to pivot content in response to current events

<u>Click link to see a demonstration of the COBALT Platform:</u> <u>https://youtu.be/oLk5ayXioNc</u>

COBALT - Resources





Friends of Bill // Alcoholics Anonymous Wed Feb 10 @ 5:00pm-5:30pm

on your time

personalize recommendations



he Gross Clinic by Rx/Museum ERNAL BLOD POST



Navigating COVID-19 Vaccine Hesitancy and Anxi... by Dr. Thea Gallagher, PsyD 27 MIN

3 MIN

Connect with Support

Direct scheduling with resources

Psychological First Aide

In The Studio

 Group facilitated class such as peer support groups, mindfulness, classes, facilitated team sessions etc.

On Your Own Time

Repository of resources – links, articles, videos, etc.



19

Welcome to Cobalt!

Cobalt is a new wellness platform created specifically for Dartmouth Health employees to connect you to accessible and affordable mental health resources.

Resource Library

Browse a variety of digital resources to support your general wellness, including articles, podcasts, apps and more.



Mindfulness Coach by US Department of Defense Mindfulness Coach 2 was developed to help Veterans, Service members, and others learn how to practice...



D



What is Brain Fog? by Dr. Lily Brown

Have you been feeling disorganized, mentally sluggish, and unable to remember things as well as you use...

@ 6 min



Burnout Is Everyone's Problem

by Adam Grant

Burnout seems to be everywhere. But it's not inevitable. Come inside some high-pressure workplaces that have...

Burnout

@ 40 min



Explore all >

Dorothy Roberts: The problem with race-based...

by Dorothy Roberts

University of Pennsylvania's civil rights sociologist and law scholar Dorothy Roberts has a precise and...

Race & Ethnicity Racism 🗈 15 min



Existing Resources

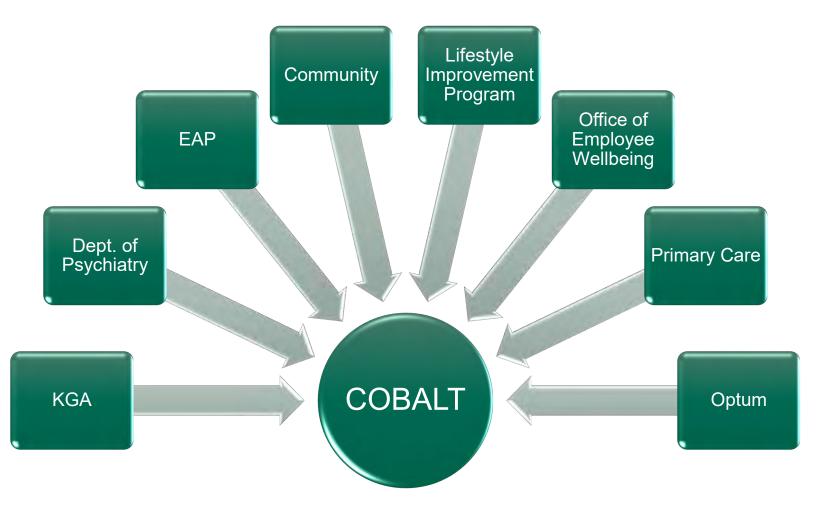
EAP: Offers free, confidential, short-term counseling and consultation services for staff and immediate family for DHMC and CGP – limited to 6 visits per problem

KGA: National EAP program partner. Offers free consultation on legal, financial and counseling services for all DH employees and family member 24/7 – limited to 6 visits per problem

Lifestyle Improvement Program:

Emotional, lifestyle, physical and social health programs that support healthy lifestyle choices for all DH employees and families

Optum: DH health plan mental health coverage provider – unable to ensure access availability to all covered providers





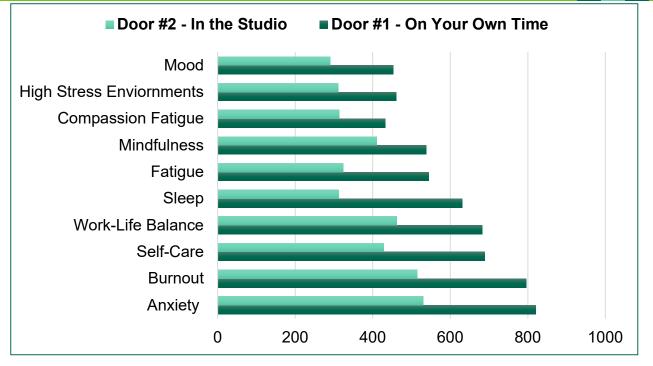
DHBHS Roles – Access Expansion: Employee Behavioral Health Department

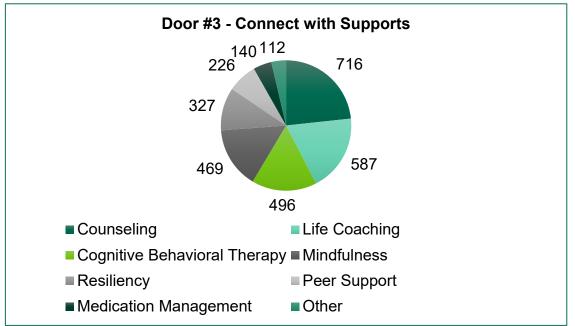
- Associate Medical Director Psychiatrist: Co-leader and member of the clinical team in the Dept. of Psychiatry, oversees program development, supports the care management staff of ACO in cohort development and clinical consultation, 0.6 FTE of direct clinical time
- 2 Psychologist Program Leads: Co-leader and member of the clinical team in the Dept. of Psychiatry, oversees and approves content for COBALT, supervising clinician for counseling services delivered through the program, clinical algorithm development and deployment, 0.8 FTE of direct clinical time
- LICSW: Provides evidence- based counseling as a member of the clinical team in the dept of Psychiatry
- **Program Manager:** Manage the day-to-day operations of the DHBHS program, evaluate utilization data, pivot priorities based on employee needs, facilitate meetings and collaborate with Dept of Psychiatry and ACO on program priorities
- **2** Social Workers: Provide "psychological first aid" through Cobalt, develop and facilitate classes and support groups, assist the clinicians within scope of the clinical ladder
- **2 Program Navigators:** Assist employees with navigating resources Cobalt, EAP, LWWW, KGA, Optum Benefits, etc. Support the chat feature in Cobalt and assist the department with administrative tasks in-basket management, prior authorizations, virtual rooming functionality, schedule management, etc.



Survey Overview

- Clinicians and Staff have verbalized:
 - A lack of real time mental health resources
 - Frustration and confusion around resources available
- Employee facing survey deployed January 9, 2023
 - Over 1600 responses in the first week
 - Over 300 volunteers to participate in focus groups

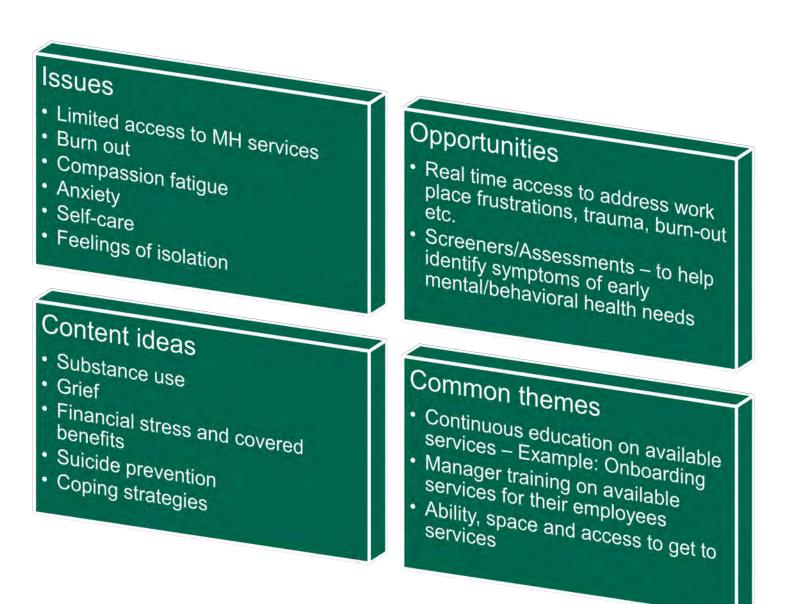






Focus Group Overview

- 32 Focus Groups
- 85 Attendees
- All service sites represented –
 •NLH
 •APD
 •Keene/Cheshire
 •CGP
 •Lebanon
- Providers, management, nursing, clinical and non-clinical staff, PSC, remote workers in attendance





Lessons Learned \rightarrow Meeting the Need



Anonymous browsing with no/minimal DH reminders



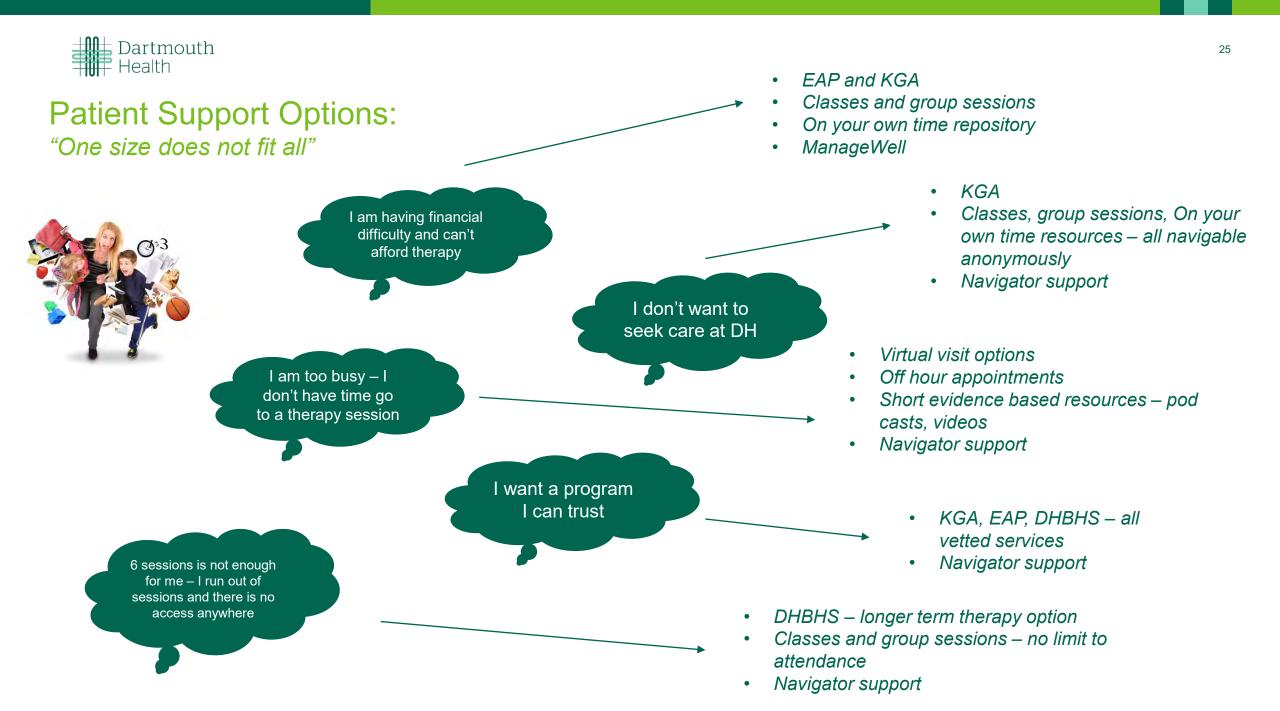


We currently have 4 clinical providers dedicated exclusively to DH employees with plans to expand

Creating on-your-own-time educational materials, including classes that can be accessed 24 hours a day, 7 days a week

Producing high-quality digital content, including short-form podcast episodes

Working with the Marketing Department for brand distinction





FAQs about the virtual DHBHS program

- Population employees at DH, NLH, APD, and Cheshire
 - Does not include spouses and dependents in Phase 1

Cost –

- Services provided in the "On your own time" and "In the studio" sections will be free of charge.
- In the "Connect with support" section: Peer supports with social workers will be free of charge. Clinician level visits will be billed through eDH
- All documentation is done in eDH no PHI level documentation is done in Cobalt
 - PHI will only be entered when scheduling an interfaced appointment

	Employee Count
APD	566
СМС	1,094
DH	10,836
NLH	473
Total	12,969



Thank you. Questions?



INTEGRATION OF CLINICAL AND COMMUNITY STRATEGIES TO ADDRESS PEDIATRIC MENTAL HEALTH

SUMHI. May 1, 2023



COLLABORATIVE CARE

Support the primary care practice in caring for the mental and behavioral health needs of the patients



PEDIATRIC COLLABORATIVE CARE

- Initiated in 2014
- General Academic Pediatrics (GAP) Clinic at DH Lebanon was the first site
- Model is a masters level Behavioral Health Clinician (BHC) and a consulting child psychiatrist
- Elements include screening the patient population, ongoing monitoring and treating to target
- Target population
 - Initially mild to moderate depression and anxiety, and substance use
 - Currently added disruptive behaviors



Pedi CoCM Implementation Status by Site May, 2023

	CoCM Elements						Additional Services			
	BHC FTE active approved	Population screening	Systematic monitoring	eDH registry	Psychiatric Case Review	CoCM Billing	eConsults	Embedded APRN	Embedded PhD/PsyD	Resource specialist
Bedford (adult/pedi)	⁰ / _{1.0}							(at MAN)		\checkmark
Concord	1 . 0 / _{1.0}									\checkmark
Lebanon 6L	0 .7/ _{0.7}								~	\checkmark
Manchester	⁰ / _{1.0}							~		\checkmark
Nashua	⁰ / _{1.0}									

Slide courtesy of Katie Shea, MD Lead, Pedi CoCM

Key: Full implementation

Previously rolled out. On hiatus due to unfilled position.

No previous roll out.



CHaD PEDIATRIC BEHAVIORAL HEALTH ACCESS FUND

Philanthropy fund from the estate of Jonathan Guloyan

Goal to increase access to mental health services for children and adolescents



Pediatric Mental Health Access Initiative

Workforce Development: Psychology Post-Doc Fellowship External Pediatric eConsult Pilot Program

Behavioral Health Clinician Training Program Pediatric Collaborative Care: Champions Fiscal Year 2022 Review

Slide courtesy of Francine Morgan Program Director



HRSA WORKFORCE DEVELOPMENT GRANT

Project ECHO in support of those who work with students



GOALS AND OBJECTIVES

• GOAL

Increase school staff's ability to manage the increasing number and severity of students displaying mental health and behavioral symptoms

RATIONALE

Providing education, skills and resources to school staff will lead to interventions that will help decrease the use of emergency rooms and lessen the burden on the scarce resource of pediatric mental health specialists

COURSE OBJECTIVES

- 1. Recognize signs of serious distress in students and identify key sources of stress
- 2. Recommend supports, resources and strategies to effectively address student distress
- 3. Improve their school environments and partnerships to better reduce and intervene in student distress

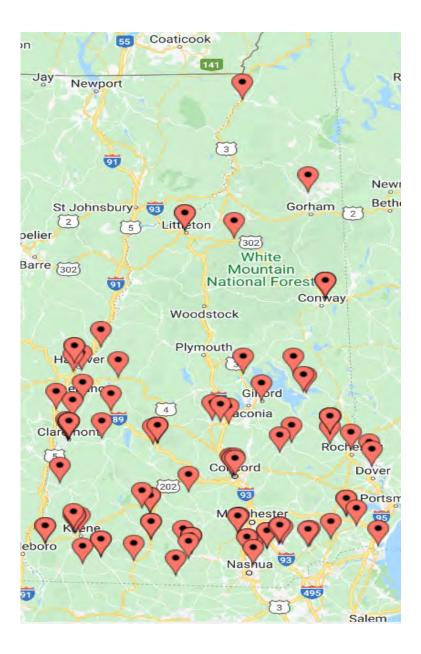


COHORT 1: SPRING 2022

115 RegisteredAttendance range 39-71Average 52/session

Slide courtesy of Susan Welch-Paris Course Manager

Nurses	34
Counselors	28
Principals/other roles	
in education	13
Social Workers	13
Health Education	
coordinators	10
Psychologists	4
Other	13
Other	10





TOPICS

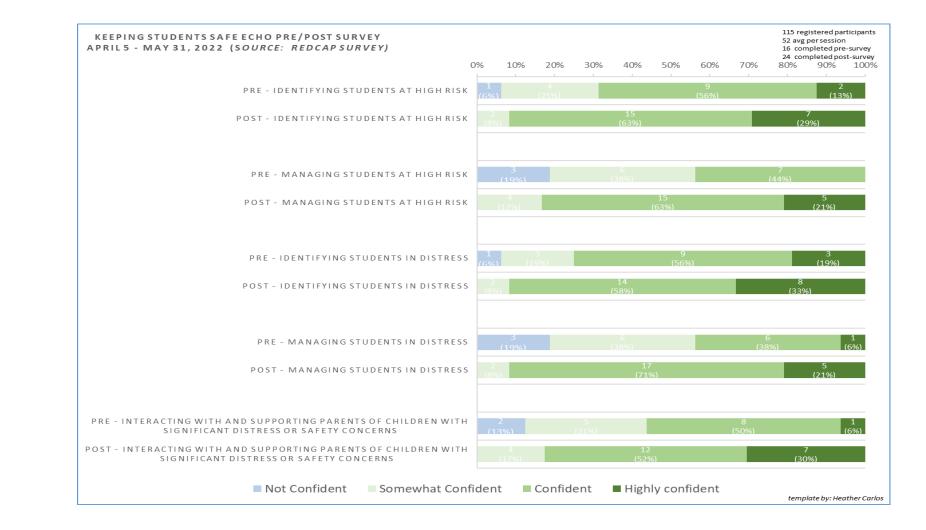
Topics	Speakers
Recognizing and responding to students at serious risk of harm	Julie Balaban, MD
Understanding inpatient psychiatric hospitalization	Sarah Kalvi, Justin Maddox, MS, BCBA
Recognizing and responding to students in distress	Christina Moore, PhD
Improving school partnerships with community mental health and primary care services	Becky Parton, MSW, LICSW
Partnering with Families	Steve Beals and Kattie McKinnon, MA



Slide courtesy of Susan Welch-Paris

Course Manager

COHORT 1 RESULTS: Overall Confidence Scores- Pre: 58%, Post: 90 %

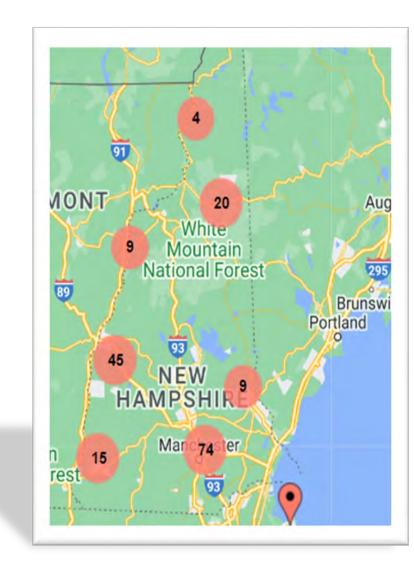




COHORT 2: FALL 2022

176 Registered Attendance range 49-78 Average 59/session

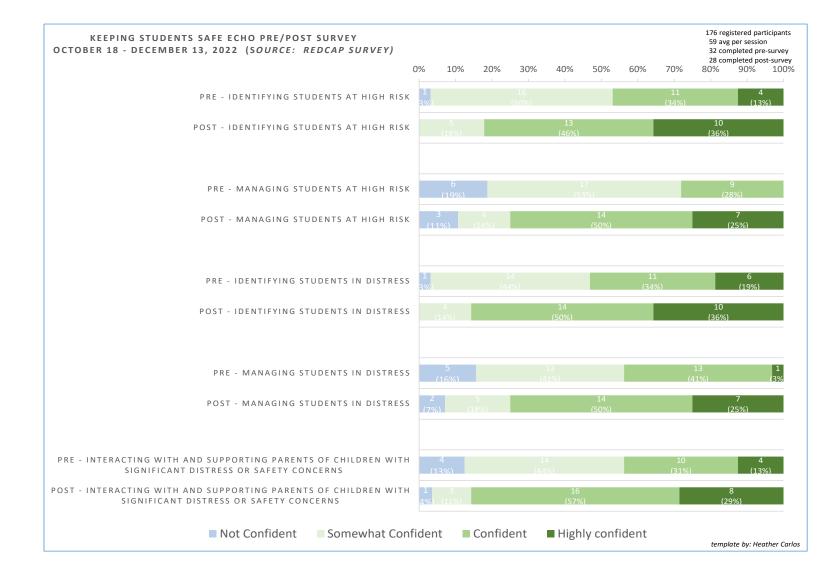
Nurses	46
School Counselors	30
Principals/other roles in education	21
Social Workers	10
Health Education coordinators	19
Psychologists	10
Nursing students	4
Transitional + Rehab counselors	3
Family Peer Support Specialists	2
Other	31



Slide courtesy of Susan Welch-Paris Course Manager



COHORT 2 RESULTS: Overall Confidence Scores- Pre: 43%, Post: 81%



Slide courtesy of Susan Welch-Paris Course Manager



Cohort 3: Spring 2023: Starts tomorrow!

- 85 registrants
- Target audience is Youth Leaders/Mentors in the Community
- Participants registered:
 - Librarians
 - Child welfare/Family support workers
 - School personnel



COHORT 3: TOPICS

- **Recognizing Youth in Distress**
- What might we be seeing the underlying causes
- What can we do about it? Building resiliency and connection
- Getting help when we need it resources and working with families
- TBD audience chooses topic



OTHER OUTREACH ACTIVITIES



2022/23 Dartmouth Health Children's Virtual Pediatric Lecture Series

Virtual Learning Series Presentations by Dr. Steven Schlozman Social Media Mood Disorders



Collaborative Office Rounds

- Virtual Peer Consultation
- Dr. Craig Donnelly and Child Psychiatry Fellows lead them
 - Seacoast area IDN
 - Dartmouth
 - Seacoast UNH Developmental Disabilities office
 - International (China, Nepal, Brazil)
- Attendees include LEND trainees; pediatric residents; pediatricians; therapists; school counselors; allied mental health professionals



RESEARCH/GRANTS

- Philanthropy funds Employment Specialist for transitional age people with ASD/ID: Jennifer McLaren, MD
- Partners to Promote Safety, Permanency and Well-Being for Families Affected by Substance Use (P2P) (DHHS ACYF)
- Project Launch Upper Valley: Promoting a healthy start for young children and their caregivers (SAMSHA)
 - "both aim to build community and collaboration in the Upper Valley to better meet the needs of children and families affected by trauma and substance use disorders"
 - 5 year grants; 2019-2024.
 - Kay Jankowski PhD and Erin Barnett PhD PI's for both grants



OTHER CONSULTATION, SUPERVISION, EXPERIENCE, EXPOSURE

- Telepsychiatry to Weeks Medical Center and Coos County Region
- Telepsychiatry to Northern Human Services including 5 satellite clinics
- Telephone consultation to PCPs in the community
- Consultation to NH and VT Developmental Disability service programs
- Clinical supervision of providers outside of DH to support their licensure and work
 - Social Workers
 - APRNs/PMHNPs
- Sponsoring college interns in the Department
- Providing electives to pediatric residents
- Adding expertise to other efforts: REACT; Youth Summit; local and regional pediatric and school conferences; HeadsUp; 99 Faces; etc etc etc.



Thank you!

Questions???



Other Behavioral Health Clinical and Community Initiatives

Initiatives for Children & Families Impacted by SUD & MH issues	Home Base
Moms in Recovery	Psychiatry
CARPP (Center for Recovery in Pregnancy & Parenting)	ObGYN, Psych, Pedi
Project Launch	Psychiatry
P2P	Psychiatry
Early & Lasting Connections	Population Health
Families Flourish Northeast	Population Health
Medical Legal Partnership	Population Health
Pediatric Purple Pod	Pediatrics
ObGYN Purple Pod	ObGYN
NNEPQIN	CHaD
Eat, Sleep, Console (ESC) & Plan of Safe Care (POSC)	Newborn Nursery
Additional clinical & community care teams	Ad Hoc



Contact: Holly.A.Gaspar@Hitchcock.org



Other Behavioral Health Clinical & Community Initiatives

Initiative	A contact
The Doorway at Dartmouth Hitchcock	Luke.J.Archibald@Dartmouth.edu
BH integration/collaborative care model	Matthew.S.Duncan@hitchcock.org
Pain and harmful opioid use initiative	Fredrick.Amell@Hitchcock.org
Opioid risk management in serious illness	Kathleen.Broglio@Hitchcock.org
Substance use champions at DH Sites	Charles.D. Brackett@Hitchcock.org
Unhealthy alcohol use project	Charles.D.Brackett@hitchcock.org
All Together – diverse community-based SUD programs	Lauren.D.Chambers@Hitchcock.org
Project DISCERNNE & To The Point - HR, ID	David.D.De.Gijsel@hitchcock.org
Safe storage/safe disposal Rx medication	Specialty.Pharmacy@Hitchcock.ORG
Post-surgery prescribing activities	Richard.J.Barth.Jr@hitchcock.org
SUMHI website	https://med.dartmouth-hitchcock.org/sumhi.html



Former clinical initiatives now embedded in care Work continues

Initiative	A contact
OATC (Opioid addiction treatment collaborative)	
-Primary care	Charles.D. Brackett@Hitchcock.org
-Emergency department	Patricial.L.Lanter@Hitchcock.org
-Inpatient units	Christine.T.Finn@Hitchcock.org
Collaborative Care	Matthew.S. Duncan@Hitchcock.org
Adolescent SBIRT	Steve.H.Chapman@HItchcock.org



Behavioral Health Research & Education Initiatives

- Research integrated into clinical transformation work
- Northeast Node of NIDA Clinical Trials Network
 - \circ SUD research projects
 - Science series <u>www.ctnnortheastnode.org/science-series/</u>
- Center for Technology and Behavioral Health
- Department-based research
 - Psychiatry
 - \circ Pediatrics
- Academic grand rounds in diverse departments
- Project ECHO at Dartmouth Health



Thank you!

